

Market Trends 2017/18: M&A Financing

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OVERVIEW

Leveraged lending activity set a new record in 2017, with the highest volume of leveraged loans ever recorded in the United States. Although most of the loan volume consisted of refinancing activity rather than new money lending, there was also a sharp increase in merger and acquisition (M&A) related loan volume. Leveraged buyout (LBO) loan activity spiked 44% over the previous year to the highest levels seen since 2007, before the financial crisis. Middle market lending activity jumped nearly 25% over the previous year.

High investor demand for yield kept overall market liquidity strong and made for a borrowers' market. The general multi-year trend of borrower-favorable terms persisted and, in some respects, as discussed below, intensified. The market has absorbed much of the impact of new regulatory pressures introduced in recent years (including the federal interagency leveraged lending guidance, discussed in more detail below), while some of these regulatory pressures have started to ease. It remains to be seen how the market will react to other new developments that are sure to impact the leveraged loan market, including the major overhaul of the U.S tax code enacted at the end of 2017.

NOTABLE TRANSACTIONS

2017 was notable for a spate of large LBO transactions, reflecting a general uptick in M&A activity, especially in the technology and telecommunications sectors. One noteworthy example was CenturyLink, Inc.'s acquisition of Level 3 Communications, Inc., creating the second largest global network services company in the United States. In anticipation of the acquisition, which was first announced in October of 2016, CenturyLink entered into a credit agreement in June of 2017 providing for nearly \$10 billion of senior secured credit facilities. At that time, \$6 billion of term loans was funded into escrow to be used towards the funding of the acquisition. An additional \$2.3 billion of combined term loans and revolving facility borrowings were incurred to finance the acquisition concurrently with its closing in November. Another major LBO in the telecommunications industry in 2017 was the acquisition by funds managed by affiliates of Apollo Global Management, LLC of communication and network infrastructure services company West Corp. The acquisition, announced in May and completed in October, had a total transaction value of approximately \$5.2 billion. The debt financing package for the acquisition included both bank debt facilities and high yield bonds, consisting of approximately \$2.9 billion in senior secured first lien credit facilities and \$1.15 billion in 8.50% senior unsecured notes.



DEAL STRUCTURE AND PROCESS

Deal Process

The typical process for leveraged financing deals can be bifurcated into two phases: the commitment stage, when the lenders' commitments to provide the financing are negotiated and documented; and the definitive documentation stage, when the governing agreements for the financing arrangement are completed. The typical approach is to execute a commitment letter at the time of signing the M&A transaction that outlines the key terms of the financing, and only then turn attention to the definitive documentation. This allows borrowers to line up funding commitments and provide assurance to the seller that sufficient funds will exist to consummate the transaction without needing to wait until all of the terms of the final agreement have been documented. The recent trend of limited conditionality remains, reducing the risk of the conditions to the M&A transaction being met at a time when the conditions to the financing are not met. The hallmarks of limited conditionality in a commitment letter include (i) a closed list of conditions limited to those that are specifically enumerated in the commitment letter (and no others); (ii) using the same definition of material adverse effect and governing law as the M&A transaction; (iii) limiting the representations that need to be true in order to close to (x) the same business representations as those under the M&A transaction and (y) a fixed set of legal representations related to the borrower (and generally within its control); and (iv) the ability to perfect some collateral on a postclosing basis. In the period between signing and closing, syndication of the commitments may occur and the definitive documentation will be negotiated. Execution of the definitive documentation and funding typically occur simultaneously with closing of the M&A transaction. However, the commitment phase is extremely important as it sets the key terms of the financing (including pricing), ability to incur more debt, and, as discussed above, conditions to closing. For additional information, see Understanding, Negotiating, and Drafting Term Sheets.

Timeline

Deal timelines vary from a few weeks to several months. The timeline will be driven primarily by the M&A process, where factors such as required regulatory approvals or shareholder consents can have significant impacts. However, in some deals with no regulatory or other approvals needed, the principal gating item will be time to syndicate or complete the financing. It is important to make sure the timing of the closing conditions in the M&A transaction and the financing work together. Otherwise, given that financing conditions (also known as financing outs) in M&A agreements are often unacceptable to sellers, the borrower could be put at risk of being required to close the acquisition before the lenders are required to fund their commitments.

Acquisition agreements for debt-financed acquisitions frequently contain the concept of a marketing period to allow for the marketing of the debt financing before the buyer will be obligated to close the acquisition. The marketing period generally commences once the seller has delivered certain required financial information to the buyer. The required information is often defined as the financial information that is necessary to consummate a debt offering of the type being used by the buyer, primarily consisting of financial statements and, in the case of bond financings, additional information necessary to satisfy securities law requirements for registered public offerings or private placements of debt securities. Often, in transactions with long expected windows between signing and closing due to regulatory concerns, the parties will agree that the marketing period will not commence until the closing conditions in the acquisition agreement (other than those that are to be satisfied only at closing, such as delivery of customary deliverables) have otherwise been satisfied. This gives the buyer and its financing sources the option to hold off on marketing the debt financing until the acquisition otherwise appears reasonably certain to close. This marketing period will differ from the one built into the debt commitment letter itself, which typically commences only after the financing sources have received the bank book and/or offering memorandum containing (but not limited to) the required information provided by the seller. As a result, a few additional days may be built into the marketing period under the acquisition agreement to account for the completion of the marketing materials after the buyer has received the required information from the seller. The commencement of



the acquisition agreement marketing period may also have a built-in delay to allow for the expiration of a go-shop period or the mailing of a proxy statement if shareholder approval is required for the acquisition. Depending on the time of year when the acquisition agreement is signed, there may also be blackout dates for seasonal periods when marketing debt is difficult (such as Labor Day, Thanksgiving, and Christmas).

In acquisitions involving bond financing, the marketing period will typically run only at times when the required information provided by the seller is compliant with securities laws, in a form capable of being covered by a comfort letter, and not stale under applicable securities laws and Securities and Exchange Commission (SEC) rules. Many recent deals also include triggers for suspending the marketing period due to accounting-relating events, including the restatement of the financial information, the withdrawal of the audit opinion with respect to the financial information, a delay in SEC reporting, or the receipt of material SEC comments on a disclosure document. These triggers may simply toll the marketing period during their continuation, or they may restart the marketing period from the beginning. For additional information on bond financings, see Municipal Bond Purchasing Agreement Drafting and Municipal Bond Pricing and Closing.

Deal Structure

Leveraged financing transactions take on various permutations involving some combination of revolving credit facilities (either cash-flow-based or asset-based), first and second lien term loan structures, and high yield bond financing. The borrower's credit profile and nature of its business, together with the market environment, will impact the capital structure put in place in any given deal. Second lien loan issuance levels were up dramatically in 2017, and, to a lesser degree, so was high yield bond issuance.

Term loans combined with revolving asset-based loans (ABLs) have become a common deal structure. Because ABL revolvers limit borrowing capacity to a specified percentage of designated assets in the lenders' collateral package, pricing is usually cheaper than cash-flow revolvers (where maximum borrowing capacity remains fixed instead of fluctuating). ABL revolvers, unlike cash flow revolvers, tend to be documented under a separate credit agreement when used in combination with a term loan. The covenants across the two agreements will often mirror each other, with the notable exceptions that (i) many times the ABL will have a financial maintenance covenant (which may be springing depending on usage) while the term loan facility may not and (ii) the ABL may allow the borrower to pay unlimited dividends, or make investments or incur debt subject to satisfying a payment condition test (generally sufficient liquidity and perhaps meeting a fixed charge ratio) after giving effect to the action. In a financing with both a cash flow revolver and a term loan, the financial covenant may only be for the benefit of the revolving lenders. This is because term loans, but not revolvers, routinely lack financial maintenance covenants in broadly syndicated loans and larger middle market deals (but less so in small middle market deals) under the trend of covenant lite (as further discussed below). In order to prevent the term loan lenders from indirectly benefiting from the revolver's financial covenants, the term loan agreement will often contain a cross-acceleration, instead of a more typical cross-default, to the revolver. This requires the revolving lenders to actually accelerate their loans before an event of default under the ABL gives rise to an event of default under the term loan agreement.

In deals involving bond financing, there will typically be a bridge loan commitment (generally provided by the financial institutions that expect to underwrite the bond deal) to serve as a backstop in case the bond issuance fails to occur. In recent years, the trend has been for the banks to have the right to force the borrower to issue debt securities immediately at, but generally not before, closing, in lieu of funding bridge loans. This has the practical effect of further reducing the likelihood that the bridge loans will actually be funded.



DEAL TERMS

On balance, deal terms remain generally borrower-friendly, but there are a few areas where the scales are starting to tip back in favor of lenders. The following are some of the key trends in deal terms in 2017:

- Covenant Lite. Covenant lite deals continued to feature prominently in the broadly syndicated and larger middle markets (BSL). In 2017, the market share of covenant lite loans among large sponsored transactions was 84%. In these deals, financial maintenance covenants (such as maximum leverage ratios and minimum interest coverage ratios) are absent from the term loan facility or, less frequently, from the revolving credit facility. In addition, covenant lite loans typically have looser restrictions on the borrower, and include incurrence-based ratio tests (which historically have been associated with high yield bond indentures) rather than fixed baskets. This allows the borrower to take otherwise restricted actions, such as incurring additional debt, paying dividends and other distributions, or making additional investments, if the specified incurrence test is satisfied. For additional information on covenants in debt financings, see High-Yield versus Investment-Grade Covenants.
- Call Protection. Soft call protection, where prepayment premiums are applicable only to repricing transactions, have become standard in the BSL market. This contrasts with hard call protection (still seen in some smaller middle market deals) required to be paid in connection with voluntary prepayments made for any reason. The soft call period during which premiums apply commonly runs for the first six to 12 months after closing. In some transactions, the soft call provisions apply to any prepayment or amendment having the effect of reducing the borrower's pricing. However, borrowers have been successfully expanding the categories of exclusions from soft call protection. Many recent deals (including some smaller middle market deals with hard calls) now carve out repricings that occur in the context of change of control transactions or transformative acquisitions from the requirement to pay call premiums.
- Incremental Facilities. It has become an established feature of the market for credit agreements to contain uncommitted incremental facilities (accordions) allowing the borrower to upsize the existing credit facilities or incur debt under new tranches to be established under the credit agreement. Incremental facilities commonly have most favored nation (MFN) provisions enabling the existing lenders to benefit from increased pricing if the new loans have a higher all-in yield. Typically, the pricing on the existing loans would be increased to a level that is 0.50% less than the higher pricing on the incremental loans, though some borrowers have recently had success in pushing the yield differential to higher levels (such as 0.75%). Many times, the MFN applies only to incremental term loans, but it may apply to incremental revolving facilities as well. In addition, there may be a sunset provision limiting the MFN's applicability to incremental facilities incurred within a specified period after closing (such as 12 months). MFN provisions have become a major area of focus in negotiations, with borrowers testing the limits of the market. In some recent deals, borrowers have achieved an exception to MFN protection for a designated portion of the total incremental debt capacity.

Incremental facilities are commonly permitted up to a dollar-based cap plus an unlimited additional amount subject to compliance with a specified leverage ratio test. Increasingly, the dollar-based cap in the BSL market will now also have a separate prong (sometimes referred to as a grower component) allowing additional incremental loans based on a specified percentage (often 100%) of the borrower's earnings before interest, taxes, depreciation, and amortization (EBITDA) with other agreed upon adjustments or total assets.

It is also becoming more common in the BSL market to see credit agreements that permit the borrower to use incremental loan capacity to incur additional debt under separate facilities outside the credit agreement in lieu of incurring incremental loans under the credit agreement, though it may be required to take the form of bonds if secured on a pari passu basis.



- Basket Reclassification. Another feature that has migrated from the high yield bond market to the BSL market is the ability for a borrower to reclassify usage under a dollar-capped negative covenant basket into usage under an unlimited ratio-based basket. This feature is becoming increasingly common, especially among large cap deals but even in some larger middle market transactions. It allows a borrower that may have used up its dollar-based baskets to re-load these baskets (i.e., provide for additional capacity) by shifting the usage to incurrence-based baskets when its financial performance improves enough to satisfy the relevant ratio tests. For additional information on high yield bond provisions, see Market Trends: High Yield Debt Offerings.
- Unitranche Loans. Unitranche loan structures continued to be popular in 2017, especially in middle market deals. This type of financing combines what would otherwise be separate debt instruments (e.g., first lien and second lien) with separate priority classes of creditors into a single credit agreement with (from the borrower's perspective) a single class of creditors. The lenders separately enter into an agreement among themselves to create separate "first out" and "last out" tranches of debt (i.e., senior and junior priority), with payment waterfalls that effectively put the lenders into the positions of different classes having different levels of payment or lien priority. The borrower pays a single blended interest rate that the lenders divide up among themselves to account for the differing levels of credit risk they assume. Unitranche structures have been growing increasingly more complex, with multiple layers of priority (which may be split up differently across term loan and revolving credit facilities) being addressed in the agreement among lenders. The agreements among the lenders governing these relationships are generally proprietary and not shared with borrowers.

The enforceability of agreements among lenders remains an open question. In one notable case, In re RadioShack Corp. (Case No. 15-10197 (Bankr. D. Del. 2015)), the Delaware bankruptcy court implicitly recognized the enforceability of an agreement among lenders. That case involved two separate unitranche financings—a term loan facility and an ABL—secured by crossing liens on current assets and fixed assets. The debtor sought approval of a section 363 asset sale, in which one of the last out lenders attempted to credit bid its last out loans to purchase a portion the debtor's assets. The first out lenders objected on the basis that not all of their claims would be satisfied because no reserve was being established for their contingent indemnification claims. The parties ultimately agreed to settle the dispute, so the bankruptcy court issued no written opinion on the matter, but the transcript of the hearing indicates that the court offered guidance on the interpretation of the applicable agreement among lenders. Although this does not have the precedential value of a written opinion, it offers some level of comfort that a bankruptcy court will enforce an agreement among lenders in appropriate circumstances.

DISCLOSURE TRENDS

Although bank loans are not securities for purposes of U.S. federal securities laws, participants in the loan markets and their affiliates also frequently engage in securities trading and are therefore sensitive to issues involving disclosure of material nonpublic information (MNPI). Because lenders in loan syndicates would normally receive MNPI from their borrowers in the ordinary course of administering the credit facility but may also want to trade in related securities without restriction, the loan market has developed the approach of bifurcating lender syndicates in any given deal into two groups: public-side lenders and private-side lenders. Each lender in the syndicate chooses which group it wishes to join. Public-side lenders will generally not have access to MNPI, and can therefore trade in securities issued by the borrower with decreased risk of violating the securities laws. Lenders who opt to become private-side lenders will obtain MNPI from the borrower, giving them additional information to use in making credit decisions but which may preclude them from trading in the borrower's securities. The borrower and the loan arranger will typically ensure that the general bank book or confidential information memorandum prepared for the lender syndicate contains no MNPI, and then a separate supplement containing MNPI will be prepared for the private-side lenders. These disclosure packages are marketing materials



that generally include a relatively high-level description of the borrower's business and management, an overview of the applicable industry, key credit highlights, and pro forma capitalization and financial information. For additional restrictions on MNPI, see Regulation FD and Insider Trading Policies Preparation.

INDUSTRY INSIGHTS

Leveraged lending activity in 2017 was broadly distributed across a range of industries. The technology sector experienced the most leveraged lending activity of any industry, capturing nearly 15% of all new money leveraged loan volume. This reflected the make-up of overall LBO transaction volume during 2017, which was led by technology deals. After technology, the next most active industry sectors were financial services, general manufacturing, healthcare, business services, telecommunications, and utilities. Each of these individually represented less than 10% of new money leveraged loan volume, and collectively, together with the technology sector, represented approximately half of all new money leveraged loan volume.

LEGAL AND REGULATORY TRENDS

Regulatory developments recently affecting the loan markets include the following:

- Tax Reform. The passage of the Tax Cuts and Jobs Act of 2017, the most significant revision of the U.S. tax code in decades, may impact the leveraged loan markets in ways that remain to be seen. A number of the tax law changes have special significance to transactions involving leveraged debt financing. One is the general disallowance of deductions for net interest expense in excess of 30% of adjusted taxable income (ATI). The limitation on a borrower's ability to deduct the interest expense associated with its loan facilities obviously has the potential to make the incurrence of debt a less attractive proposition, especially if interest rates start to climb. ATI is defined in a manner that excludes deductions for depreciation and amortization for tax years beginning before 2022, so ATI approximates straight EBITDA until that year (and EBIT starting with that year). However, because credit agreement EBITDA definitions tend to have various non-uniform adjustments to EBITDA, financial modeling of leveraged transactions may become more difficult. Another tax law change that would have had enormous effects on the structuring of leveraged financing transactions and that was anticipated to be a part of the tax reform—the elimination of the rule under Section 956 of the Internal Revenue Code (26 U.S.C.S. § 956) treating foreign subsidiary credit support for the debt of its U.S. parent as a "deemed dividend"—was unexpectedly not included in the final legislation.
- Federal Leveraged Lending Guidance. The federal leveraged lending guidance has been in place for several years now but only started to significantly impact the loan market in the last couple of years. First issued in March of 2013 by the three U.S. federal banking regulatory agencies—the Office of the Comptroller of the Currency, the Board of Governors of the Federal Reserve System, and the Federal Deposit Insurance Corporation—the "Interagency Guidance on Leveraged Lending" is a set of guidelines released in response to concerns that deteriorating underwriting practices in the loan market contributed to the 2008 financial crisis and could pose systematic risks to the financial system. Most of the guidelines take the form of general, high level recommendations for underwriting standards and risk management practices for lenders to use in their leveraged lending activity, but the most far-reaching market impact stems from a single statement contained in the guidance: "Generally, a leverage level...in excess of 6x Total Debt/EBITDA raises concerns for most industries." Initially, this statement led to concerns that it could be interpreted as establishing a de facto restriction against leveraged loans having a leverage ratio in excess of 6.0x. Later statements by the regulators clarified that they do not view a 6.0x leverage ratio as a bright-line test when evaluating transaction risk, but they indicated that such loans are more likely to receive heightened scrutiny. As a result, the percentage of deals involving a leverage ratio in excess of 6.0x dropped off in recent years, and reports in the press and anecdotal evidence started to suggest that regulated banks were increasingly becoming reluctant to participate in leveraged financing transactions where the debt-to-EBITDA multiple was expected to exceed



this level. In addition, as reported in market league tables that rank bank arrangers by deal volume, the banks that have traditionally acted as lead arrangers in high-profile syndicated loan transactions have been steadily ceding market share to other lenders that make up the so-called shadow banking system (which includes hedge funds, the lending arms of private equity sponsors, and mezzanine funds that are not regulated by the federal banking agencies and consequently fall outside the scope of the guidance). In late November of 2016, the European Central Bank published its own draft version of similar leveraged lending guidelines to be applicable to relevant supervised financial institutions in Europe.

In recent reports issued by the banking regulators in connection with their semi-annual Shared National Credit (SNC) review (which are available at https://www.occ.treas.gov/topics/credit/commercial-credit/shared-national-credits-reports.html), the regulators noted substantial progress towards full compliance with the underwriting and risk management expectations set forth in the leveraged lending guidance. However, they also expressed concern that weaknesses in underwriting practices (including covenant-lite structures and liberal repayment terms) continue to pose risk. The SNC reports have been particularly critical of incremental facilities (which allow a borrower to incur new debt that shares in the existing lenders' priority of claims), especially when used in order to fund dividend payouts and other transactions that weaken a borrower's underlying credit profile. The regulators stated that including incremental facilities in credit agreements can be thought of as "effectively outsourcing a bank's risk appetite and diminishing internal underwriting controls" and warned that "usage of incremental debt facilities shortly after funding an initial debt package may result in risk rating downgrades and non-pass originations."

However, late in 2017, the fate of the leveraged lending guidance was thrown into doubt when the Government Accountability Office, after being prompted by a U.S. Senator (Pat Toomey), made a determination that the guidance actually constitutes a rule that should have been subjected to congressional review pursuant to the Congressional Review Act. It now appears likely that the guidance will be revised or potentially even revoked.

Risk Retention Rules. The risk retention rules for asset-backed securities promulgated pursuant to the
Dodd-Frank Wall Street Reform and Consumer Protection Act (111 P.L. 203, 124 Stat. 1376) (the Dodd-Frank
Act) initially cast a large shadow over the leveraged loan market but their effect turned out to have been shortlived.

The risk retention rules became effective for collateralized loan obligations (CLOs) on December 24, 2016, but were invalidated insofar as they apply to open-market CLOs by a federal court decision in February of 2018 (as discussed below). The risk retention rules generally require that sponsors of securitization transactions retain 5% of the credit risk of the assets being securitized, widely referred to as retaining skin in the game. The regulatory rationale is to align the interests of the transaction sponsors with the investors in the asset-backed securities in order to avoid excessive risk-taking of the type that characterized the origination of mortgages that were packaged into securitizations in the years leading up to the financial crisis.

Despite initial arguments from the CLO industry that the Dodd-Frank Act's risk retention mandate should not apply to CLOs due to fundamental differences in their structure and management from traditional asset-backed securitizations (such as residential mortgage backed securitizations), the federal regulators concluded that CLOs were not exempt from the risk retention requirements. The Loan Syndications and Trading Association (LSTA) filed a lawsuit in November of 2014 arguing that the federal agencies exceeded their statutory authority in making the risk retention rules applicable to CLOs. Although the federal district court ruled against the LSTA, that decision was reversed on appeal in February of 2018. The U.S. Court of Appeals



for the D.C. Circuit remanded the case to the district court with instructions to vacate the risk retention rule to the extent it applies to open-market CLOs.

Despite the application of the risk retention rules to CLOs for the entire year (and despite initial concerns that this would have a chilling effect on the availability of CLO capital), CLO issuance levels actually surged during 2017 to make it the second highest year on record. Now that the risk retention requirement will no longer generally apply to CLOs, the prospects for CLO fundraising appear even brighter.

For additional information on the Dodd-Frank Act, see Dodd-Frank Wall Street Reform and Consumer Protection Act Key Provisions.

- **EU Bail-in Rule.** In January of 2016, the European Union (EU) Bank Recovery and Resolution Directive (2014/59/EU) became effective, implementing the European bail-in rules. These rules (available at http://eurlex.europa.eu/legal-content/EN/TXT/?uri=CELEX:32014L0059) are intended to address a future banking crisis without resorting to the type of taxpayer-funded public bail-outs of failing institutions that occurred during the financial crisis. They give European regulators broad authority to cancel or modify the liabilities of an affected financial institution in order to obviate the need for a public bail-out. The rules also require affected institutions to obtain contractual recognition of the potential for this type of bail-in modification of liabilities in any contracts entered into by such institutions that are governed by the law of a jurisdiction outside the purview of the applicable European regulators, including the United States. Given that European lenders play a significant role in the U.S. loan market, EU bail-in contractual recognition provisions have become widespread in U.S. credit agreements. The market has largely coalesced around the model contractual recognition provisions published by the LSTA, so there is typically little negotiation of these provisions.
- **Know Your Customer Issues.** The information-gathering and diligence conducted by lenders in order to comply with know your customer (KYC) requirements under the USA PATRIOT Act and other anti-terrorism, anti-money laundering, and similar rules continues to have an outsized impact on leveraged financing deals. Lenders have set up protocols to collect detailed information about borrowers and their related parties in order to ensure compliance with KYC regulations, and the KYC diligence process in any given deal now often takes on a life of its own as multiple lenders in the syndicate all conduct separate diligence with no central control repository or information-sharing among lenders (or even among the deal team and the KYC team within a single lender). This stems from the fact that each organization usually has its own internal requirements and processes for KYC matters, compounded by the fact that it is typically treated as a back office function handled by staff members not otherwise involved in the transaction. In January of 2016, the LSTA released KYC guidelines for syndicated lending transactions, which were updated in October of 2017 (primarily to address the finalization of applicable rulemaking by the Financial Crimes Enforcement Network of the U.S. Department of the Treasury). These guidelines made some progress towards offering a consistent set of standards that lenders could uniformly apply, but uncontrolled, disruptive KYC processes continue to be an issue in leveraged financing deals.

MARKET OUTLOOK

The overhaul of the tax system, the still-unfolding policy agenda of the new presidential administration, the shift towards an apparent climate of deregulation in the United States, and the prospect of a rising interest rate environment have all combined to introduce much uncertainty in the leveraged financing markets. If market developments adversely affect liquidity, it is possible that deal terms, which have been trending towards borrower-friendliness for several years now, could start to shift back in favor of lenders. Alternatively, new sources of capital may step in to fill any vacuum, as we saw in certain pockets of the market in recent years. Early reports are that the market continues to remain favorable for borrowers.



In any event, it is likely that the focus on deal certainty protections will continue. Borrowers seek to ensure close alignment between the conditionality of the lenders' obligation to fund their commitments, on the one hand, and the borrower's own obligation to close the acquisition under the relevant M&A agreement, on the other hand.

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A frequent writer and speaker, Eric participated in a panel about developments in deal financing techniques at the 27th Annual Corporate Law Institute at Tulane University Law School. He is ranked nationally by Chambers USA and Chambers Global as a leading lawyer in banking and finance.

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